VILLAGE OF MANCELONA ANTRIM COUNTY, MICHIGAN AUDITED FINANCIAL STATEMENTS FEBRUARY 28, 2017

VILLAGE OFFICIALS

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PRESIDENT PRO-TEM AARON BIEHL

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COUNCIL MEMBERS

TERESA MIZGALA

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VILLAGE OF MANCELONA

TABLE OF CONTENTS

	PAGE
INDEPENDENT AUDITOR'S REPORT	1 - 2
MANAGEMENT'S DISCUSSION AND ANALYSIS	3 - 6
GOVERNMENT WIDE FINANCIAL STATEMENTS STATEMENT OF NET ASSETS	7
STATEMENT OF ACTIVITIES	8
FUND FINANCIAL STATEMENTS	
GOVERNMENTAL FUNDS BALANCE SHEET RECONCILIATION OF THE BALANCE SHEET TO THE	9
STATEMENT OF NET ASSETS STATEMENT OF REVENUES, EXPENDITURES AND	10
CHANGES IN FUND BALANCE RECONCILIATION OF THE STATEMENT OF	11
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES	12
NOTES TO FINANCIAL STATEMENTS	13 - 23
REQUIRED SUPPLEMENTAL INFORMATION STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL GENERAL FUND MAJOR STREET FUND LOCAL STREET FUND	24 - 27 28 29
REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS	30 - 31
SCHEDULE OF FINDINGS AND RESPONSES	32 - 33

INDEPENDENT AUDITORS' REPORT

June 7, 2017

To the Village Council Village of Mancelona

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, and each major fund of the Village of Mancelona as of and for the year ended February 28, 2017 and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted ou audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of

accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, and each major fund of the Village of Mancelona, as of February 28, 2017 and the respective changes in financial position, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3–6 and 24–29 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated June 7, 2017, on our consideration of the Village of Mancelona's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Village of Mancelona's internal control over financial reporting and compliance.

VILLAGE OF MANCELONA

120 West State Street Mancelona, MI 49659

MANAGEMENT'S DISCUSSION & ANALYSIS YEAR ENDED FEBRUARY 28, 2017

This section of the Village of Mancelona's annual financial report presents our discussion and analysis of the Village's financial performance during the fiscal year ended February 28, 2017. Please read it in conjunction with the financial statements, which immediately follow this section.

FINANCIAL HIGHLIGHTS

Village assets at February 28, 2017, as reported in the Statement of Net Assets, totaled approximately \$2,360,000 for governmental activities and \$141,000 for our component unit (the Mancelona Downtown Development Authority), compared to \$2,307,000 and \$121,000, respectively, at February 28, 2016. Of the total Village assets, approximately \$1,479,000 represents capital assets net of depreciation.

Overall revenues were approximately \$653,500 (\$215,900 from program revenues and \$437,600 from general revenues). Overall expenses approximated \$566,400.

The Village did not incur additional debt during the year, and capitalized purchases were made. Long-term debt and capital asset activity is addressed further in a subsequent section of this letter.

OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion & analysis, the basic financial statements, and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Village.

The first two statements are government-wide financial statements and provide both long and short-term information about our overall financial status. These statements present the governmental activities of the Village.

The remaining statements are fund financial statements, which focus on individual parts of the Village in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data. Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide statements report information about the Village as a whole using accounting methods used by private companies. The Statement of Net Assets includes all of the entity's assets and liabilities. The Statement of Activities records all of the current year revenues and expenses regardless of when received or paid.

The two government-wide statements report net assets and how they have changed. Net assets are the difference between the Village's assets and liabilities; this is one method to measure the Village's financial health or position.

Over time, increases or decreases in an entity's net assets is an indicator of whether financial position is improving or deteriorating.

To assess overall health of an entity, you may also have to consider additional factors such as tax base changes, facility conditions, and personnel changes.

All of the activities of the Village are reported as governmental activities. These would include the general fund, major streets, and local streets.

FUND FINANCIAL STATEMENTS

The fund financial statements provide more detailed information about the Village's funds, focusing on significant (major) funds, not the Village as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Village Council also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditure of those resources.

The Village has the following types of funds:

Governmental Funds: All of the Village's activities are included in the governmental fund category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Village's government-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them.

FINANCIAL ANALYSIS OF THE VILLAGE AS A WHOLE

Net Assets: The Village's combined net assets increased approximately \$87,079 during the year ended February 28, 2017 totaling \$2,140,430. The increase is primarily due to conservative fiscal management and an increase in certain revenues.

Government Funds: The fund balances for governmental funds increased approximately \$34,567. The general fund had an increase of \$15,888, while local and major streets had a combined increase of \$18,679.

Following is a summary of our fiscal position and fiscal activity for the past two years:

	Statement of Net Assets					
	2017	2016				
Current and Other Assets Capital Assets, Net	\$ 881,136 1,478,625	\$ 827,622 1,479,913				
Total Assets	2,359,761	2,307,535				
Current Liabilities Non Current Liabilities	101,331	77,684				
Non Current Etablines	118,000	176,500				
Total Liabilities	219,331	254,184				
Net Assets: Invested in Capital Assets Unrestricted & Unassigned Restricted Assigned Total Net Assets	1,348,625 306,927 184,878 300,000 \$ 2,140,430	1,297,913 289,239 166,199 300,000 \$ 2,053,351				
	Statement of A	Activities				
	2017	2016				
Total Revenues	\$ 653,484	\$ 593,344				
Total Expenses	566,405	602,934				
Change in Net Position	87,079	(9,590)				
Net Position: Beginning of the Year	2,053,351	2,062,941				

2,140,430

\$ 2,053,351

End of Year

FINANCIAL ANALYSIS OF THE VILLAGE 'S FUNDS

General Fund: This fund is used to record all activities of the Village not required to be recorded in a separate fund. This would include parks, building and grounds, legislative, administrative, elections and police activities. The major sources of revenue for the general fund are from the Village tax base and the revenue sharing from the State of Michigan. The major expenses for this fiscal year include the general operating activities of the Village.

Major Streets: This fund is used to record revenues and expenses for major (stateowned) streets located within the Village. The major source of revenue comes from the State of Michigan in the form of transportation taxes. The major expenses for this fund are wages and equipment rental for snow removal and street repair, along with significant debt service expenditures incurred this year.

Local Streets: This fund is used to record revenues and expenses for local (Villageowned) streets. Local street revenue comes from property taxes and from the State in the form of gas and weight taxes. The major expenses incurred this year include street repairs, street light utilities, wages, and equipment rental.

CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

Capital Assets: Additions to the Village assets for this year include the following: Disc Golf and Picnic Tables at the park (\$7,136), a new police vehicle (\$37,971), and a new sander, lawn mower, and Toro groundmaster (\$45,245).

Long-Term Debt:

- Major Streets Debt: The Village paid \$25,000 in bond principal payments for the fiscal year and \$1,851 of interest, leaving a balance owed of \$30,000.
- Note Payable: The Village paid \$27,000 toward the plow truck note payable, leaving a balance owed of \$100,000.

KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The Village anticipates maintaining a conservative fiscal plan. All potential capital improvements will be carefully analyzed before further investments are made.

CONTACTING VILLAGE MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Village's finances and to demonstrate the Village's accountability for the revenues it receives. If you have any questions concerning this report please contact Maureen Naumcheff, Village Clerk at 120 West State Street, Mancelona, MI 49659.

VILLAGE OF MANCELONA STATEMENT OF NET ASSETS FEBRUARY 28, 2017

	<u>GO</u> GOV	PRIMARY VERNMENT ERNMENTAL CTIVITIES	DO\ DEVE	IPONENT UNIT WNTOWN LOPMENT THORITY
ASSETS				
Current Assets:				
Cash	\$	670,390	\$	17,000
Certificates of Deposit		130,996		-
Receivables:		0= = 10		44.400
Delinquent Property Taxes		35,748		14,486
Due from Other Governments USDA Grant Receivable		24,002		, -
Due from Primary Government		20,000		22,245
Due Ironi i finary Government		_		22,240
Total Current Assets		881,136		53,731
Non-Current Assets:				
Capital Assets, Net		1,478,625		87,068
				· · · · · · · · · · · · · · · · · · ·
Total Assets	\$	2,359,761	\$	140,799
LIABILITIES Current Liabilities: Accrued Interest Accounts Payable Due to the DDA/MAWSA Current Portion of Long-Term Debt	\$	950 37,971 25,410 37,000	\$	- - -
Current Follow of Long-Term Debt		37,000		
Total Current Liabilities	<u> </u>	101,331		-
Long-Term Debt:				
Notes/Bonds Payable		93,000		-
Compensated Absences		25,000		. –
Total Long-Term Debt		118,000		-
Total Liabilities		219,331		-
NET ASSETS Invested in Capital Assets, Net of Debt Net Assets, Restricted Net Assets, Unrestricted and Unassigned Net Assets, Assigned		1,348,625 184,878 306,927 300,000		87,068 - 53,731 -
Total Net Assets	\$	2,140,430	\$	140,799

VILLAGE OF MANCELONA STATEMENT OF ACTIVITIES YEAR ENDED FEBRUARY 28, 2017

		PROGR	٦	Ш	NET (EXPENSE) REVENUES	E) REVENUES
		CHARGES	OPERATING GRANTS &	CAPITAL GRANTS &	AND CHANGES IN NET ASSETS	IN NET ASSET
	EXPENSES	FOR SERVICES	CONTRI- BUTIONS	CONTRI- BUTIONS	PRIMARY GOVERNMENT	COMPONENT UNIT
GOVERNMENTAL ACTIVITIES	¢ (7/ 713)	¥	·	<i>\</i>	(74713)	Θ
Village Administration Buildings and Grounds	<u></u>	4,230	•	: I	(78,199) (78,199) 63,004	→
Streets and Highways	(80,286) (45,254)		144,107	1 1	(45,254)	
Law Enforcement	(150,469)	7,343	•	20,000	(123,126)	
Motor Pool	(92,323)	. 0	•	•	(92,323)	
Sewer Assessment Unallocated Denreciation	(40,108)	40,100	1 1	1 1	(823)	
Downtown Development Authority)	ī	1	ŧ	1	(16,857)
Total Governmental Activities	(566,405)	51,681	144,187	20,000	(350,537)	(16,857
	GENERAL REVENUES Droporty Taxes exied for	EVENUES S exject for				
	General Operations	erations			182,135	
	Local Streets	ts D	7 m		46,438	26. 12
	Downtown I	Downtown Development Authority	uthority		1 000	36,731
	State Shared K	State Snared Kevenue - Not Kestricted	Restricted		160,329	
	Interest Earnings	SDL Uds			4,719	21
	Other	.			7,425	
	Total General Revenues	Revenues			437,616	36,752
	CHANGE IN I	CHANGE IN NET ASSETS			87,079	19,895
	NET ASSETS	NET ASSETS - MARCH 1, 2016	2016		2,053,351	120,904
	NET ASSETS	NET ASSETS - FEBRUARY 28, 2017	. 28, 2017		\$ 2,140,430	\$ 140,799

VILLAGE OF MANCELONA BALANCE SHEET GOVERNMENTAL FUNDS FEBRUARY 28, 2017

	MAJOR FUNDS						
	GENER	RAL		IAJOR TREET		LOCAL STREET	 TOTAL
<u>ASSETS</u>							
Cash Certificates of Deposit Receivables:		,664 ,797	\$	68,579 -	\$	154,147 26,199	\$ 670,390 130,996
Delinquent Taxes Accounts USDA Grant	8 20	,130 ,163 ,000		9,716		6,618 6,123	35,748 24,002 20,000
Due From Other Funds		,940 		-		-	81,940
Total Assets	691	,694		78,295	====	193,087	 963,076
LIABILITIES AND FUND EQUITY							
Liabilities: Accounts Payable Due To Other Funds Due to the DDA Due to MAWSA	17	,971 - ,681 ,165		41,361 - -		40,579 4,564	37,971 81,940 22,245 3,165
Total Liabilities	58	,817	<u></u>	41,361		45,143	 145,321
Fund Equity: Fund Balance - Restricted		<u></u>		36,934		147,944	184,878
Fund Balance - Unassigned Fund Balance - Assigned		,877 ,000				- -	332,877 300,000
Total Fund Equity	632	.,877		36,934		147,944	 817,755
Total Liabilities and Fund Equity	\$ 691	,694	\$	78,295	\$	193,087	\$ 963,076

VILLAGE OF MANCELONA RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS FEBRUARY 28, 2017

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES (PER STATEMENT OF NET ASSETS - PAGE 6)	\$ 2,113,515
Long-term liabilities and accrued interest are not due and payable in the current period and therefore not reported in the funds	(155,950)
Capital assets used in governmental activities are not financial resources and therefore not used in the funds	1,451,710
Amounts reported for governmental activities in the Statement of Net Assets (page 6) are different because:	
TOTAL FUND BALANCES - GOVERNMENTAL ACTIVITIES (PER THE BALANCE SHEET PAGE 8)	\$ 817,755

		MAJ	O R	R F U	N	<u>D S</u>	
	G	ENERAL		MAJOR STREET		LOCAL STREET	 TOTAL
REVENUES							
Property Taxes	\$	182,135	\$	_	\$	46,438	\$ 228,573
State Shared Revenue		180,329		86,018		58,169	324,516
Equipment Rental and Admin.		81,788		-		-	81,788
Sewer Special Assessment		40,108		_		-	40,108
Franchise Fee - Cable Co.		16,570		-		-	16,570
Police		7,343		-		-	7,343
Charges for Services		4,230		-		-	4,230
USDA Grant		20,000		-			20,000
Interest Earnings		4,371		6		342	4,719
Other		7,425		_		-	 7,425
Total Revenues		544,299		86,024		104,949	 735,272
EXPENDITURES							
General Government		189,322		-		-	189,322
Public Safety: Police		178,354		<u>.</u>		_	178,354
Highways and Streets		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		88,729		83,565	172,294
Motor Pool		120,627		-		-	120,627
MAWSA - Sewer Assessment		40,108		-		-	40,108
Total Expenditures	<u></u>	528,411	•	88,729		83,565	700,705
Excess (Deficiency) of Revenues							
Over Expenditures		15,888		(2,705)		21,384	34,567
Fund Balance - Beginning of Year		616,989		39,639		126,560	783,188
Fund Balance - End of Year	\$	632,877	\$	36,934	\$	147,944	\$ 817,755
		·					

VILLAGE OF MANCELONA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED FEBRUARY 29, 2017

NET CHANGE IN FUND BALANCE - GOVERNMENTAL FUNDS	\$ 34,567
Amounts reported for governmental activities in the Statement of Activities (page 8) are different because:	
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets are allocated over their estimated useful lives.	90,352
Depreciation expense is reported in the Statement of Activities but not the governmental funds financial statements.	(91,640)
Governmental funds do not report long-term debt; therefore, debt service payments are recorded as an expenditure. However, in the government-wide financial statements, long-term debt is recorded and debt service payments are applied against the outstanding balance or to interest expense.	52,300
Proceeds from Long-Term Debt is recorded as an Other Financing Source in the Fund Statements, but recorded as Long-Term Debt in the Government wide Statement of Net Assets	-
Governmental funds do not record the "Compensated Absences"; However, the Government-wide statements do record the liability and the appropriate change in the liability.	1,500
CHANGE IN NET ASSETS - GOVERNMENTAL ACTIVITIES PER THE STATEMENT OF ACTIVITIES	\$ 87,079

NOTE A: ENTITY

The Village of Mancelona is a General Law Village of the State of Michigan organized in 1879, located in Antrim County, Michigan. It was incorporated under Act 3 of 1895. The criteria for determining the various governmental functions to be included in the reporting entity's financial statements include oversight responsibility, scope of public service, and special financing relationships. On this basis, the financial statements include all of the governmental functions of the Village of Mancelona.

DOWNTOWN DEVELOPMENT AUTHORITY

The Village passed Ordinance 74, effective July 27, 1994, creating the Downtown Development Authority (DDA) of the Village of Mancelona. The Authority is a component unit of the Village. The Village Council has the power to dissolve the Authority at will. The Authority may not impose taxes nor obligate the Village in any manner without approval of the Village Council. The activities of the Authority are presented as a discrete component unit of the Village of Mancelona in these financial statements. The DDA is audited under a separate cover, and those financial statements are available for review at the Village offices.

MANCELONA FIRE DISTRICT

This report does not include the financial activity of the Mancelona Fire District. The Mancelona Fire District is part of the Township of Mancelona.

MANCELONA AREA WATER AND SEWER AUTHORITY

The Mancelona Area Water and Sewer Authority was established in 2000 as a joint venture by the Village of Mancelona, the Township of Mancelona, and the Township of Custer. The Authority was established to most effectively meet the water and sewer needs of the Mancelona area. The financial statements of the Authority are audited under separate cover and are not included in this report. The Authority had long-term debt of \$5,242,509 as of December 31, 2015, along with restricted equity for debt service of \$2,936,834.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUTING POLICIES

INTRODUCTION

The accounting and reporting framework and the more significant accounting principles and practices of the Village of Mancelona are discussed in subsequent sections of this Note. The remainder of the Notes are organized to provide explanations including required disclosures of the Village's financial activities.

The accounting policies of the Village of Mancelona conform to the generally accepted accounting principles as applicable to governments. The following is a summary of the more significant policies.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUTING POLICIES (CONTINUED)

On March 1, 2003, the Village of Mancelona adopted the new governmental reporting model and implemented Governmental Accounting Standards Board (GASB) Statement No. 34 "Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments" and Statement No. 38 "Certain Financial Statement Note Disclosures".

Under the provisions of GASB Statements No. 34 and 38, the focus of the Village's financial statements has shifted from a fund focus to a government-wide focus.

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENT PRESENTATION

Government-Wide Financial Statements

The government-wide financial statements include the Statement of Net Assets and the Statement of Activities. These statements report financial information for the Village as a whole, excluding fiduciary activities. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by taxes and Village general revenues, from business-type activities, generally financed in whole or in part with fees charged to external customers. At this time, the Village has no business-type activities.

The Statement of Activities reports the expenses of a given function offset by program revenues directly connected with functional programs. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity.

Program revenues include: (1) charges for services which report fees, fines and forfeitures, and other charges to users of the Village's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assts and include fees to developers. These revenues are subject to externally imposed restrictions to these program uses. Taxes and other revenue sources not included as program revenues are reported as general revenues.

Fund Financial Statements

Fund financial statements are provided for governmental, proprietary, and fiduciary funds. Major individual governmental funds are reported in separate columns with composite columns for non-major funds. The Village does not maintain any non-major funds.

The measurement focus and basis of accounting for the government-wide and fund financial statements are described in a subsequent section of this note.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENT PRESENTATION (CONTINUED) FUND TYPES AND MAJOR FUNDS

Governmental Funds

The Village reports the following major governmental funds:

General Fund – This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants and other intergovernmental revenues.

Major Street Fund – This fund is used to account for all financial transactions related to the Village's "major" (state-owned) streets. Revenues are derived primarily from state grants.

Local Street Fund – This fund is used to account for all financial transactions related to the Village's local streets. Revenues are derived primarily from property taxes and state grants.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The financial statements of the Village are prepared in accordance with generally accepted accounting principles (GAAP). The Village applies all relevant Governmental Accounting Standards Board (GASB) pronouncements and applicable Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless they conflict with GASB pronouncements. The Village does not apply FASB pronouncements or APB opinions issued after November 30, 1989.

Government-Wide Financial Statements

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting generally including the reclassification or elimination of internal activity (between or within funds).

Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property tax revenues are recognized in the year for which they are levied while grants are recognized when grantor eligibility requirements are met.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

FUND TYPES AND MAJOR FUNDS (CONTINUED)

Governmental Fund Financial Statements

Governmental fund financial statements report using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to pay current liabilities. The Village considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for general obligation bond principal and interest which are reported as expenditures in the year due.

Major revenue sources susceptible to accrual include: sales and use taxes, property taxes, franchise taxes (fees), intergovernmental revenues, and investment income. In general, other revenues are recognized when cash is received.

Property tax revenues are recognized as follows:

Properties are assessed as of December 31 and the related property taxes become a lien on July 1 of the following year. These taxes are due on September 15 with the final collection date of February 28 before they are added to the county delinquent tax rolls. In accordance with GASB 33 "Accounting and Financial Reporting for Nonexchange Transactions", the Village records property tax revenue on the lien date, when it becomes an enforceable legal claim for the Village. Accordingly, taxes levied on July 1, 2016 are recorded as revenue in the current year. Unpaid taxes are recorded as receivables of the respective funds.

Property taxes were levied as follows for the year ended February 28, 2017:

General Local Street 11.6200 mills 3.0000 mills

The taxable value of the Village for the 2016 tax year totaled \$17,032,300.

CAPITAL ASSETS AND DEPRECIATION

The Villages property, plant, equipment, and infrastructure with useful lives of more than one year are stated at historical cost and comprehensively reported in the government-wide financial statements. The Village maintains infrastructure asset records consistent with all other capital assets. Donated assets are stated at fair value on the date donated. The Village generally capitalizes assets with historical cost of \$1,000 or more as purchase and construction outlays occur.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

CAPITAL ASSETS AND DEPRECIATION (CONTINUED)

The costs of normal maintenance and repairs that do not add to the asset value or materially extend useful lives are not capitalized. Capital assets are depreciated using the straight-line method. When capital assets are disposed, the cost and applicable accumulated depreciation are removed from the respective accounts and the resulting gain or loss is recorded in operations.

Estimated useful lives, in years, for depreciable assets are as follows:

Buildings	50-75
Improvements, other than buildings	10-20
Machinery and equipment	5-10
Vehicles	5-10
Infrastructure	20-40

For information describing capital assets, see Note F.

LONG-TERM DEBT, DEFERRED DEBT EXPENSE, AND BOND DISCOUNT/PREMIUMS

In the government-wide and proprietary financial statements, outstanding debt is reported as liabilities. Bond issuance costs, bond discounts or premiums, and the difference between the reacquisition price and the net carrying value of refunded debt are capitalized and amortized over the terms of the respective bonds using a method that approximates the effect of interest method.

The governmental fund financial statements recognize the proceeds of debt and premiums as other financing sources of the current period. Issuance costs are reported as expenditures.

USE OF ESTIMATES

The financial statements have been prepared in conformity with generally accepted accounting principles as applicable to governments and, as such, include amounts based on informed estimates and judgments of management with consideration given to materiality. Actual results could differ from those estimates.

BUDGETS

Public Act 621 of 1978 as amended provides that a local unit shall not incur expenditures in excess of the amount appropriated. The approved budgets of the Village for these budgetary funds were adopted on a fund level, using the modified accrual basis of accounting. Amendments are made to the budget

NOTE B: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)</u> (BUDGETS CONTINUED)

when determined to be necessary throughout the year. The budget is presented as originally adopted and as amended. There are no carryover budget items.

NOTE C: <u>CASH AND CASH EQUIVALENTS</u>

At year end, the carrying amount of the Village's bank deposits including certificates of deposit was \$801,386. The bank balance was \$801,535. Of the bank balance, \$518,303 was covered by federal depository insurance and \$283,232 was uninsured. The uninsured deposits are held by the bank in the Village's name and collateralized with securities.

Statutory Authority

Act 217, PA 1982, authorizes the Village to deposit and invest in:

- (a) Bonds and other direct obligations of the United States or it agencies
- (b) Certificates of deposit, savings accounts, deposit accounts, or depository receipts of federally insured banks, insured savings and loan associations or credit unions insured by the National Credit Union Administration that are eligible to be the depository of surplus money belonging to the state under section 5 or 6 of Act 105, PA 1855, as amended.
- (c) Commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services. Maturity cannot be more than 270 days after purchase and not more than 50 percent of any fund may be invested in commercial paper at any time.
- (d) United States Government or Federal Agency obligation repurchase agreements.
- (e) Banker's acceptance of United States bank.
- (f) Mutual funds composed of investments which are legal for direct investments by local units of government in Michigan.

The Village's cash deposits and investments are in accordance with statutory authority.

NOTE D: RECEIVABLES

The Village's receivables as of February 28, 2017 are as follows: Fund Financial Statements:

		MAJOR	LOCAL
	<u>GENERAL</u>	STREET	STREET
Delinquent Taxes	\$ 29,130	\$ -	\$ 6,618
State Revenue/Grants	20,000	9,716	6,123
Charter Franchise Fees	<u>8,163</u>	<u> </u>	
Total	<u>\$ 57,293</u>	<u>\$ 9,716</u>	<u>\$ 12,741</u>

NOTE E: <u>DUE FROM/TO OTHER FUNDS</u>

The amounts of interfund receivables and payable are as follows:

	INTERFUND		INTERFUND
<u>FUND</u>	<u>RECEIVABLE</u>	<u>FUND</u>	_PAYABLE
General	\$ 81,940	Major Street	\$ 41,361
		Local Street	<u>40,579</u>
	<u>\$ 81,940</u>		<u>\$ 81,940</u>

Interfund receivables are short-term in nature and no interest is charged on the above amounts. Above amounts are the result of fringe benefit allocations, equipment rental and administration.

GASB 34 requires that all interfund receivables and payables are eliminated within each activity type for purposes of the government-wide financial statements.

NOTE F: CAPITAL ASSETS

	NOT DEPR.			DEPRECIATED		
	LAND &		POLICE	MACHINERY	INFRA-	
	IMPROV.	BUILDINGS	<u>VEHICLES</u>	<u>& EQUIPMENT</u>	STRUCTURE	TOTALS
Governmental Activities						
Balance, March 1, 2016	\$370,800	\$576,905	\$59,547	\$703,530	\$452,366	\$2,163,148
Increases	-	-	37,971	52,381	-	90,352
Decreases	-	-	(26,915)	-	-	(26,915)
Balance, Feb. 28, 2017	370,800	576,905	70,603	755,911	452,366	2,226,585
Governmental Activities						
Accumulated Depreciation						
Balance, March 1, 2016	-	179,601	55,476	295,472	152,686	683,235
Increases	-	13,501	10,086	52,974	15,079	91,640
Decreases	-	*	(26,915)	<u></u>	-	(26,915)
Balance, Feb. 28, 2017	-	193,102	38,647	348,446	167,765	747,960
Governmental Activities						***************************************
Capital Assets, Net	\$370,800	\$383,803	\$31,956	\$407,465	\$284,601	\$1,478,625

Depreciation expense was charged to functions of the Village as follows:

Motor Pool	\$	43,942
Street & Sidewalks	,	15,079
Parks		8,209
Law Enforcement		10,086
Buildings and Grounds		13,501
Unallocated		823
Total	\$	91,640

NOTE G: LONG-TERM DEBT

The following is a summary of changes in long-term debt for the year ended February 28, 2017:

		Balance March 1						Balance February 28	3	Due Within
Description and Purpose		2016	<u>ļ</u>	ssued		Retired		2017		1 Year
Governmental Activities										
2002 MTF Bond	\$	55,000	\$	-	\$	25,000	,	\$ 30,000	\$	30,000
Note Payable	_	127,000	_	-	_	27,000	_	100,000	_	7,000
Total	<u>\$</u>	182,000	\$	**	\$	52,000		\$130,000	\$	37,000

The 2002 Michigan Transportation Fund Bond is a bond due in annual installments from \$15,000 to \$30,000 payable on June 1, of each year beginning in 2007. Interest is due semi-annually on June 1, and December 1, beginning in 2003, at varying rates from 4.05% - 4.40%. Final payment is due on June 1, 2018. The money was borrowed for the purpose of paying construction costs of East State Street. This obligation is serviced by the Major Street Fund.

Note Payable for Equipment was established in January, 2017. The \$127,000 note was borrowed to pay for a new plow truck. The annual principal payments (\$7,000 - \$10,000) are due January 1st through 2031. The interest payments are due semi-annually on January 1, and July 1 at the rate of 3.25%.

The annual principal and interest requirements, to amortize the bonds and note payable as of February 28, 2017, are as follows:

	PRINCIPAL	INTEREST	TOTAL
2018	37,000	4,410	41,410
2019	7,000	3,532	10,532
2020	7,000	3,312	10,312
2021	8,000	3,094	11,094
2022	8,000	2,844	10,844
2023-31	63,000	14,500	77,500
	\$ 130,000	\$ 31,692	\$ 161,692

NOTE H: COMPENSTATED ABSENCES

All full-time employees (non-elected officials) may accumulate compensated absences (vacation and personal days) in accordance with the employment policies of the Village. Upon termination, employees are either paid one-half their individual accumulated amount or the full amount, depending on the details of each employment contract. At February 28, 2017, the Village was liable for approximately \$25,000 of compensated absences.

NOTE I: RESTRICTED / ASSIGNED FUND BALANCE AND NET ASSETS

The restricted fund balance/restricted net assets related to streets and highways include the ending fund balances of the local and major street funds, which totals \$184,878.

The assigned fund balance and net assets, totaling \$300,000, have been "set-aside" by the Village Council for anticipated future costs. The allocation of the assigned fund balance is as follows: DPW equipment \$200,000, Police equipment \$30,000, unfunded employee benefits \$20,000, Buildings and Grounds Capital Outlay \$50,000.

NOTE J: INTRA/INTER-FUND REVENUE AND EXPENSE

Following is a summary of all equipment rental and administration charges between and within funds (all general fund revenues).

Local Street \$ 32,502 Major Street \$ 32,706

Motor Pool Equip Buildings & Grounds

Rental & Admin. \$ 65,208 and Parks \$ 16,406

The Local and Major Street Funds incur the above stated expenditures and pay the General Fund accordingly. The Building and Grounds and Parks incur equipment rental expenses, while matching revenue is recorded, however no payments are made for this **intra-fund** activity.

All inter/intra-fund activity has been eliminated in the government-wide financial statements.

NOTE K: PENSION/ 457 PLAN

The Village of Mancelona has a defined contribution pension plan covering substantially all of its (non-elected) employees. Employees are fully vested in the sixth year of employment. A defined contribution pension plan provides benefits in return for services rendered, provides an individual account for each participant, and specifies how contributions to the individual's account are to be determined instead of specifying the amount of benefits the individual is to receive.

Under the Village's defined contribution pension plan, the benefits a participant will receive depend on the amount contributed to the participant's account and the returns earned on investments of those contributions.

The plan is provided by the Michigan Employers Retirement System (MERS). The total pension expense for the year approximated \$10,835, which meets the contribution requirements of the Village. The Village contributes 7% of eligible employee wages which was approximately \$154,800 for the period. The policy provides for group retirement annuities and contributions to be used for the purchase of annuity benefits, so there are no separate plan assets.

Additionally, the Village offers a deferred compensation "457 Plan", which allows for employees to defer a portion of their taxable wages. No employer contribution is made to the 457 Plan.

NOTE L: TOWNSHIP AMBULANCE AUTHORITY LEASE

In 2011, the Village entered into a lease agreement with the Township Ambulance Authority. The Ambulance Authority paid approximately \$325,000 in leasehold improvements to the "village hall" building. In turn for these improvements, the Authority has "rent free" use of the facility for a period of 40 years. The Village has not recorded the leasehold improvements as a capital asset, nor has it recorded a matching deferred revenue as a liability.

NOTE M: INSURANCE COVERAGES

The Village is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omission; injuries to employees; and natural disasters. The Village participates in the Municipal League Liability and Property Pool, a self-insured group. The pool is considered a public entity risk pool. The Village pays annual premiums to the pool for the respective insurance coverage. In the event a pool's total claims and expense for a policy year exceed the total normal annual premiums for said years, all members of the pool's policy year may be subject to special assessment to make up the deficiency. The pool maintains reinsurance for claims generally in excess of \$500,000 for each occurrence with the overall maximum coverage varying depending on the specific type of coverage of reinsurance. The Village has not been informed of any special assessments being required.

There were no significant changes in coverage, nor were there any significant claims for the year. The Village carries commercial insurance for other types of losses, including employee health and accident insurance.

The Village has the following coverages:

	COVERAGES
Property	\$ 1,969,049
General Liability	2,000,000
Public Officials Liability	2,000,000
Law Enforcement	2,000,000
Automobile	2,000,000
Crime	100,000
Surety Bond	100,000
Position Fidelity Bond	8,000
Worker's Compensation	Statutory

NOTE N: SUBSEQUENT EVENTS

The Village has evaluated subsequent events and transactions for potential recognition and disclosure through June 7, 2017, the date the financial statements were available to be issued.

NOTE N: WATER & SEWER AUTHORITY DEBT/CONTINGENCY

In the event the Mancelona Area Water and Sewer Authority was in default on its debt, the Village would be responsible for its share. The Authorities total debt at December 31, 2015 was \$5,245,509, with restricted equity of \$2,936,834. The Village's portion of the debt would be based on its share of Authority wide taxable values.

	ORIGINAL BUDGET		FINAL AMENDED BUDGET		ACTUAL		VARIANCE FROM FINAL AMENDED BUDGET	
REVENUES:	•	475 500	•	475 500	٠	400 405	•	0.005
Property Taxes Stabilization Funds	\$	175,500 135,000	\$	175,500 170,000	\$	182,135 174,605	\$	6,635 4,605
Special Assessment - Sewer		40,000		40,000		40,108		108
Metro Act Funds		4,750		4,750		5,724		974
Charges for Services		10,800		10,800		4,230		(6,570)
Grant				20,000		20,000		
Sub - Total		366,050		421,050		426,802	•	5,752
Police:								
Ordinance Fines		6,500		6,500		4,707		(1,793)
PBT Fees		2,500		2,500		1,375		(1,125)
State Rev Training Liquor License		250 1,000		250 1,000		1,261		(250) 261
Elquor Elocrise		1,000		1,000		1,201		
Total Police		10,250		10,250		7,343		(2,907)
Equipment Rental and Admin:								
Local and Major Streets Buildings & Grounds/ Parks		35,000		35,000		65,370		30,370
buildings & Grounds/ Parks		17,000		17,000		16,418		(582)
Total Equipment Rental and Admin.		52,000		52,000		81,788	<u></u>	29,788
Other:								
Franchise Fees/Royalties		13,000		13,000		16,570		3,570
Interest Earnings Miscellaneous		3,500		3,500		4,371		871 6.025
MISCELLANCOUS		500	_	500		7,425		6,925
Total Other		17,000		17,000		28,366	L	11,366
Total Revenues	\$	445,300	\$	500,300	\$	544,299	\$	43,999

	ORIGINAL BUDGET		FINAL AMENDED BUDGET		ACTUAL		VARIANCE FROM FINAL AMENDED BUDGET	
EXPENDITURES: GENERAL GOVERNMENT Village Council:								
Wages	\$	13,000	\$	13,000	\$	12,519	\$	481
Fringe Benefits		1,000		1,000		953		47 (779)
Insurance		16,000		16,000		16,778		(778) 1,457
Professional Fees		10,000 1,500		10,000 1,500		8,543 688		812
Printing Zoning Administrator		500		500		500		012
Miscellaneous		2,000		2,000		1,775		225
Total Village Council		44,000		44,000		41,756		2,244
Village Clerk:								
Wages		15,000		15,000		16,538		(1,538)
Fringe Benefits		2,400		2,400		2,381		19
Office Supplies & Other		4,000		4,000		3,338		662
Telephone		1,500		1,500		1,294		206
Total Village Clerk		22,900		22,900		23,551		(651)
Village Treasurer:								
Wages		8,500		8,500		8,592		(92)
Fringe Benefits		1,600		1,600		1,292		308
Tax Roll		1,000		1,000		920		08
Office Supplies		500		500		102		398
Total Village Treasurer	\$	11,600	\$	11,600	\$	10,906	\$	694

	FINAL ORIGINAL AMENDED BUDGET BUDGET ACTUAL		VARIANCE FROM FINA AMENDED BUDGET				
Buildings and Grounds: Wages Fringe Benefits Equipment Rental Capital Outlay Contractual Services	\$	12,000 10,000 8,000 14,000 4,500	\$	12,000 10,000 8,000 14,000 16,500	\$ 12,441 8,345 8,331 11,130 16,641	\$	(441) 1,655 (331) 2,870 (141)
Utilities Operating Supplies Sewer Assessment Building Supplies	-	4,500 2,000 8,000 2,000		4,500 2,000 8,000 2,000	 3,054 1,974 6,146 866	<u></u>	1,446 26 1,854 1,134
Total Buildings and Grounds Parks and Recreation: Wages		13,000	•	13,000	 14,141	<u> </u>	(1,141)
Fringe Benefits Equipment Rental Utilities Supplies New Equipment Contractual Services		9,000 9,000 2,500 4,500 6,000 500		9,000 9,000 2,500 4,500 6,000 500	9,486 8,075 2,393 2,465 7,621		(486) 925 107 2,035 (1,621) 500
Total Parks and Recreation		44,500		44,500	44,181		319
TOTAL GENERAL GOVERNMENT	\$	188,000	\$	200,000	\$ 189,322	\$	10,678

	ORIGINAL BUDGET	FINAL AMENDED BUDGET	ACTUAL	VARIANCE FROM FINAL AMENDED BUDGET
PUBLIC SAFETY				
Police				
Wages	\$ 92,000	92,000	\$ 96,915	\$ (4,915)
Fringes	36,000			ψ (4,913) 1,857
Gasoline	5,000		2,964	
Contractual Services	1,000		1,072	2,036
Operating Supplies	4,000			(72)
Telephone	1,500		1,937	2,063
Training & Mileage			1,294	206
New Equipment	1,000	•	95	905
Miscellaneous	1,000		39,249	751
Wiscellatieous	750	750	685	65
Total Police	142,250	181,250	178,354	2,896
MOTOR POOL				
Wages	23,000	23,000	19,081	2.040
Fringe Benefits	16,000			3,919
Gasoline	8,000		10,867	5,133
New Equipment	17,000		5,326	2,674
Debt Service	17,000		45,245	755
Utilities	4.000	31,000	30,349	651
Equipment Supplies	4,000		4,022	(22)
Operating Supplies	3,500	•	3,768	(268)
Contractual Services	1,500		1,379	121
Miscellaneous	1,000		-	1,000
Miscellaffeous	500	500	590	(90)
Total Motor Pool	74,500	134,500	120,627	13,873
MAWSA - Sewer Assessment	40,000	40,000	40,108	(108)
Total Expenditures	444,750	555,750	528,411	27,339
Excess (Deficiency) of Revenues over Expenditures	550	(55,450)	15,888	71,338
Fund Balance - Beginning of Year	616,989	616,989	616,989	-
Fund Balance - End of Year	\$ 617,539	\$ 561,539	\$ 632,877	\$ 71,338
	, 31.,000			\$ 71,338

	ORIGINAL BUDGET	FINAL AMENDED BUDGET	ACTUAL	VARIANCE FROM FINAL AMENDED BUDGET
REVENUES:				
State Funds County Funds Interest	68,000 2,500 200	68,000 2,500 200	82,416 3,602 6	14,416 (1,102) (194)
Total Revenues	70,700	70,700	86,024	15,324
EXPENDITURES:				, , , , , , , , , , , , , , , , , , , ,
Reconstruction Traffic Signals	15,000 800	15,000 800	2,307 790	12,693 10
Routine Maintenance:				
Wages Supplies, Equip. Rental, Other	3,000 11,250	3,000 11,250	3,974 8,204	(974) 3,046
Winter Maintenance:				
Wages Supplies, Equip. Rental, Other	6,000 16,500	6,000 21,500	6,483 25,555	(483) (4,055)
M-88 Maintenance:				,
Wages Equipment Rental	1,500 2,500	1,500 2,500	1,906 3,449	(406) (949)
Fringe Benefits	5,000	5,000	8,460	(3,460)
Debt Service:				(, ,
Principal and Interest Payments	30,000	30,000	27,601	2,399
Total Expenditures	91,550	96,550	88,729	7,821
Excess (Deficiency) of Revenues		***************************************		
Over Expenditures	(20,850)	(25,850)	(2,705)	23,145
Fund Balance - Beginning of Year	39,639	39,639	39,639	-
Fund Balance - End of Year	18,789	13,789	36,934	23,145

	ORIGINAL BUDGET		FINAL AMENDED BUDGET		ACTUAL		VARIANCE FROM FINAL AMENDED BUDGET	
REVENUES Property Taxes State Funds - Act 51 State Funds - Stabilization Funds Interest	\$	43,000 38,000 500	\$	43,000 38,000 - 500	\$	46,438 48,968 9,201 342	\$	3,438 10,968 9,201 (158)
Total Revenues		81,500		81,500		104,949		23,449
EXPENDITURES Resurfacing Sidewalk Installation Street Light Utilities	<u> </u>	30,000 1,000 25,000		30,000 1,000 25,000	<u> </u>	23,002		30,000 1,000 1,998
Routine Maintenance: Wages Supplies, Equip. Rental, Other		6,000 10,750		6,000 10,750		4,450 10,233		1,550 517
Winter Maintenance: Wages Supplies, Equip. Rental, Other		8,000 18,500		8,000 28,500		7,390 30,380		610 (1,880)
Fringes		6,000		6,000		8,110		(2,110)
Total Expenditures		105,250		115,250		83,565	-	31,685
Excess (Deficiency) of Revenues Over Expenditures	·········	(23,750)		(33,750)	•	21,384	<u></u>	55,134
Fund Balance - Beginning of Year		126,560		126,560		126,560		-
Fund Balance - End of Year	\$	102,810	\$	92,810	\$	147,944	\$	55,134

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

June 7, 2017

To the Village Council Village of Mancelona

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component units, and each major fund of the Village of Mancelona, as of and for the year ended February 28, 2017, and the related notes to the financial statements, which collectively comprise the Village of Mancelona's basic financial statements and have issued our report thereon dated June 7, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Village of Mancelona's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Village of Mancelona's internal control. Accordingly, we do not express an opinion on the effectiveness of the Village of Mancelona's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified.

Given these limitations, during our audit we did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of findings and responses that we consider to be significant deficiencies. Please see items 2017-1 and 2017-2.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Villages of Mancelona's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The Village of Mancelona's Response to Findings

The Village of Mancelona's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. The Village of Mancelona's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dan Smith & Company, PC

VILLAGE OF MANCELONA SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED FEBRUARY 28, 2017

SECTION II - Financial Statement Findings

2017-1

Criteria or Specific Requirement

Establishment and maintenance of internal controls over the financial reporting process.

Condition

Personnel responsible for financial reporting do not possess the skills necessary to monitor and report annual financial activity without auditor intervention.

Criteria

Internal controls should be in place to provide reasonable assurance to the Village that the management possesses the skills necessary to monitor and report annual financial activity without auditor intervention.

Effect

The effect of this condition places a reliance on the independent auditor to be part of the Village's internal controls over financial reporting.

Recommendation

The Village should review and implement the necessary education and procedural activities to monitor and report annual financial activity.

<u>Views of the Responsible Officials and Planned Corrective Action</u>
Currently the Village does not feel the auditor intervention with the annual financial reporting is detrimental to the overall internal controls of its fiscal management. However, our Village Clerk does review the financial statements with the Village Council, prior to them becoming available for public use.

VILLAGE OF MANCELONA SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDED FEBRUARY 28, 2017

SECTION II - Financial Statement Findings (Continued)

2017-2

Criteria or Specific Requirement

Establishment and maintenance of separation of duties over the cash collections and cash disbursements process.

Condition

Due to limited staff size, two individuals are essentially involved with the issuance of billings, collection of cash, check signing, bank reconciliation, transfers between bank accounts and responsibility for general ledger postings.

Criteria

Internal controls should be in place to provide reasonable assurance to the Village Council that the management is correctly recording cash collections and cash disbursements.

Effect

The effect of this condition is that a misstatement would not be detected timely by management or the Village Council.

Recommendation

The Village should review and implement the necessary separation of duties and board oversight to lessen the effects of the lack of separation of duties.

Views of the Responsible Officials and Planned Corrective Action

Currently the Village does not have the funding to hire additional staff in order to have separation of duties. The Village President and Council have become more active in the oversight in the cash collections and cash disbursements as a compensating control for management.